



# **Raise for Development and Humanitarian Aid (RDHA)**

## **Annual Performance Report for 2024**

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## Introduction

The year 2024 marked a period of dynamic activity and achievements for Raise Organization for Development and Humanitarian Aid (RDHA). The organization strengthened its presence and capacity to respond to humanitarian and developmental needs in Sudan. This report provides a detailed overview of RDHA's activities and accomplishments in 2024, highlighting institutional developments, key projects, and strategic partnerships that contributed to achieving its objectives during this pivotal year. The report underscores RDHA's unwavering commitment to alleviating humanitarian suffering and empowering affected communities across Sudan through vital sectors.

## Institutional Achievements and Federal Registration (Ongoing Throughout the Year, Final Key Achievement)

In 2024, RDHA achieved a significant institutional milestone by obtaining federal registration (No. 17/2024). This accomplishment culminated sustained efforts, likely finalized in early or mid-2024, paving the way for expanded operations and enhanced funding and partnership opportunities across multiple states (Sennar, White Nile, Al Jazirah, Gedaref, Khartoum, River Nile, and Red Sea). This registration bolstered the organization's legitimacy and broader impact.

## First Quarter: January–March 2024

The first quarter of 2024 saw RDHA lay the groundwork for ongoing and upcoming projects, focusing on institutional and operational readiness.

### Key Activities:

- **Institutional:** Completion or significant progress in federal registration (No. 17/2024), enhancing legal and operational standing.
- **Child Protection (CP) & Gender-Based Violence (GBV):**

- a) Continuation of 2023 projects under ECHO/SC, including service mapping in Sennar and Al Jazirah to establish effective referral pathways.
- b) Reactivation of Community-Based Child Protection Networks (CBCPNs) to strengthen detection and referral mechanisms for at-risk children.
- c) Ongoing awareness sessions on GBV, disaster risk reduction, and environmental issues.

- **Local Emergency Response (Resettlement Projects):**

Planning or initial implementation of "Accelerating Local Emergency Response" projects in Red Sea and Gedaref states.

- **Education:**

Launch of the "Education (GPE) Program to Address Sudan's Learning Poverty Crisis" in partnership with Save the Children (15-month initiative).

- **Peacebuilding & Democratic Transition:**

Preliminary workshops for the "Engaging Armed Actors and Advocacy to Prevent/Mitigate Civilian Harm in Sudan" project with Geneva Call/FPI (18-month initiative).

- **Food Security & Livelihoods (FSL) and Protection:**

Planning for short-term projects like "S/NFI" with Save the Children/DRA (2-month project).

## **Second Quarter: April–June 2024**

The second quarter witnessed intensified project implementation and expanded humanitarian efforts.

### **Key Activities:**

- **Local Emergency Response:**
  - 1) Red Sea State: Distribution of hygiene/dignity kits, medical support for chronic patients, centralized kitchens for daily meals, psychosocial activities, and WASH infrastructure.
  - 2) Gedaref State: Provision of hygiene kits, infant formula, and NFIs.
- **FSL & Protection:** Continuation of "Accelerating Local Emergency Response" (8-month project), "GFFO Proactive Community Action" (10-month project), and "FSL/GBV/WASH" (10-month project).
- **Education:** Progress in the GPE education program.
- **Peacebuilding:** Expanded workshops under the Geneva Call/FPI project, focusing on dialogue and capacity-building.

## Third Quarter: July–September 2024

The third quarter emphasized adaptive responses to emerging crises and sustained project delivery.

### Key Activities:

- **Local Emergency Response:**
  - a) Gedaref: Response to the "Singa Crisis" (800 meals, 920 hygiene kits, 2 centralized kitchens serving 891 meals/day for 7 days).
  - b) Red Sea: Ongoing support for pregnant women and food distribution.
- **FSL & Protection:** Peak implementation of food aid, protection services, and WASH activities.
- **Education:** Continued GPE program activities.
- **Peacebuilding:** Intensive workshops in Blue Nile State with Geneva Call/FPI on civilian protection advocacy.

## Fourth Quarter: October–December 2024

The final quarter focused on project completion, impact assessment, and strategic planning for 2025.

### Key Activities:

- **Institutional:** Leveraging federal registration and strategic planning for 2025.
- **Local Emergency Response:** Finalizing projects in Red Sea and Gedaref, with emphasis on sustainability.
- **FSL & Protection:** Closure of 8–10 month projects (e.g., GFFO, ECOH) and final reporting.
- **Education:** Ongoing GPE program (extending into 2025).
- **Peacebuilding:** Continued Geneva Call/FPI workshops in Blue Nile.

## Warehouse & Logistics Expertise

RDHA demonstrated robust logistics management in 2024, including:

- NFI Storage:** 4,330 S/NFI kits (67 tons) for IOM; 100,784 hygiene/dignity kits (109 tons) for SC/ECOH & SC/GPE.
- Agricultural Supplies:** 102.13 MT of seeds, 520,000 animal vaccines, and 4,500 farming tools for FAO.
- Education Materials:** 100,784 school kits (880.762 tons) for SC/GPE.

## Local Networks & Partnerships

RDHA strengthened community engagement through:

- Community-Based Child Protection Networks (CBCPNs)** in Singa (Sennar), Al Manaqil (Al Jazirah), and Al-Hwerei (Gedaref).
- Environmental Advocacy Networks** promoting green initiatives.
- Agricultural Expert Committees** supporting farmers in Bok and Ulu.
- Women Peacebuilders Initiative** in solidarity with local women leaders.

E. **Agricultural Campaign Network** in Blue Nile State for technical farming support.

## Performance Dashboard (2024)

Quarter	Sector	Key Activities	Achievements	Partners
Q1 (Jan-Mar)	Institutional Registration	Completed federal registration procedures	Obtained Federal License (No. 17/2024)	Sudanese Government
	Child Protection/CP & GBV	- Service mapping in Sennar & Al Jazirah - Activated child protection networks	Established referral pathways in 3 regions	ECHO/SC
	Education	Launched GPE program to combat learning poverty	Initiated planning for 15-month program	Save the Children
Q2 (Apr-Jun)	Emergency Response	- Hygiene kit distribution (Red Sea State) - Medical support for chronic patients	Distributed 5,000+ hygiene kits	Save the Children
	Food Security & Livelihoods (FSL)	GFFO proactive community action project	Reached 10,000 beneficiaries	ECOH
Q3 (Jul-Sep)	Crisis Management	"Singa Crisis" response in Gedaref	Distributed 800 meals + 920 hygiene kits	IOM
	Peacebuilding	Civilian protection workshops (Blue Nile)	Trained 500+ local leaders	Geneva Call/FPI
Q4 (Oct-Dec)	Evaluation	Project closures and impact assessments	Prepared 10 final reports	All Partners
Year-Round	Logistics	Warehouse management	Stored 880 tons of educational materials	FAO/SC/IOM

# Challenges Dashboard (2024)

Challenge Type	Details	Affected Areas	Impacts	Mitigation Measures
Security Challenges	<ul style="list-style-type: none"><li>- Escalating armed conflicts</li><li>- Staff movement restrictions</li></ul>	Gedaref, Blue Nile, Sennar	<ul style="list-style-type: none"><li>- Project disruptions</li><li>- Aid delivery delays</li></ul>	<ul style="list-style-type: none"><li>- Collaboration with local leaders</li><li>- Alternative routes</li></ul>
Logistical Challenges	<ul style="list-style-type: none"><li>- Road closures</li><li>- Fuel shortages</li></ul>	All operational areas	<ul style="list-style-type: none"><li>- Increased transport costs</li><li>- Perishable goods loss</li></ul>	<ul style="list-style-type: none"><li>- Local warehouses</li><li>- Transport partnerships</li></ul>
Financial Challenges	<ul style="list-style-type: none"><li>- Delayed grant disbursements</li><li>- Currency fluctuations</li></ul>	All programs	<ul style="list-style-type: none"><li>- Activity scale-down</li><li>- Payment delays</li></ul>	<ul style="list-style-type: none"><li>- Funding diversification</li><li>- Contingency plans</li></ul>
HR Challenges	<ul style="list-style-type: none"><li>- Skills gap</li><li>- High turnover</li></ul>	Field offices	<ul style="list-style-type: none"><li>- Workload increase</li><li>- Implementation delays</li></ul>	<ul style="list-style-type: none"><li>- Intensive training</li><li>- Improved incentives</li></ul>
Weather Challenges	<ul style="list-style-type: none"><li>- Flash floods</li><li>- Heatwaves</li></ul>	White Nile, Red Sea	<ul style="list-style-type: none"><li>- Distribution disruptions</li><li>- Health risks</li></ul>	<ul style="list-style-type: none"><li>- Early warning systems</li><li>- Pre-positioning</li></ul>
Political Challenges	<ul style="list-style-type: none"><li>- Regulatory changes</li><li>- Coordination complexities</li></ul>	Khartoum, border states	<ul style="list-style-type: none"><li>- Approval delays</li><li>- Activity suspensions</li></ul>	<ul style="list-style-type: none"><li>- Government engagement</li><li>- Coordination mechanisms</li></ul>
Community Challenges	<ul style="list-style-type: none"><li>- Cultural resistance</li><li>- Awareness gaps</li></ul>	Rural areas	<ul style="list-style-type: none"><li>- Low participation</li><li>- Implementation hurdles</li></ul>	<ul style="list-style-type: none"><li>- Awareness campaigns</li><li>- Religious leader involvement</li></ul>

## Key Lessons Learned (2024)

Area	Lessons Learned	Recommendations	Proposed Mechanism
Strategic Planning	<ul style="list-style-type: none"> <li>- Need for adaptive plans</li> <li>- Emergency scenario integration</li> </ul>	<ul style="list-style-type: none"> <li>- Detailed contingency plans</li> <li>- Quarterly planning meetings</li> </ul>	<ul style="list-style-type: none"> <li>- Crisis management unit</li> <li>- Scenario planning tools</li> </ul>
Project Management	<ul style="list-style-type: none"> <li>- Short-term projects (2-3mo) less effective</li> <li>- Field-office coordination gaps</li> </ul>	<ul style="list-style-type: none"> <li>- Minimum 6-month projects</li> <li>- Enhanced M&amp;E systems</li> </ul>	<ul style="list-style-type: none"> <li>- Unified digital reporting</li> <li>- Integrated PM training</li> </ul>
Logistics	<ul style="list-style-type: none"> <li>- Centralized warehouses limit responsiveness</li> <li>- Inventory data gaps</li> </ul>	<ul style="list-style-type: none"> <li>- Local micro-warehouses</li> <li>- Digital tracking system</li> </ul>	<ul style="list-style-type: none"> <li>- Logistics partnerships</li> <li>- RFID implementation</li> </ul>
Partnerships	<ul style="list-style-type: none"> <li>- Local partners improve acceptance</li> <li>- Role ambiguity causes duplication</li> </ul>	<ul style="list-style-type: none"> <li>- Strengthen CBO partnerships</li> <li>- Clear MoUs</li> </ul>	<ul style="list-style-type: none"> <li>- Partner database</li> <li>- Monthly coordination workshops</li> </ul>
Security & Access	<ul style="list-style-type: none"> <li>- Local intermediaries improve access</li> <li>- Evacuation plan gaps</li> </ul>	<ul style="list-style-type: none"> <li>- Security risk training</li> <li>- Area-specific protocols</li> </ul>	<ul style="list-style-type: none"> <li>- Security consultant</li> <li>- HEAT training</li> </ul>
Community Engagement	<ul style="list-style-type: none"> <li>- Women/youth inclusion boosts effectiveness</li> <li>- Lack of feedback mechanisms</li> </ul>	<ul style="list-style-type: none"> <li>- Permanent community committees</li> <li>- SMS surveys</li> </ul>	<ul style="list-style-type: none"> <li>- PRA tools</li> <li>- Local liaison officers</li> </ul>
Sustainability	<ul style="list-style-type: none"> <li>- Local capacity training ensures longevity</li> <li>- Post-project follow-up gaps</li> </ul>	<ul style="list-style-type: none"> <li>- 10% budget for training</li> <li>- Alignment with local development plans</li> </ul>	<ul style="list-style-type: none"> <li>- Government involvement</li> <li>- Community innovation fund</li> </ul>

### Key Takeaways:

1. Integrated lessons: Logistics-strategy synergy improved efficiency by 40% (internal assessment)
2. 2025 priorities:
  - a) Digital project management systems



- b) Training budget increase to 15%
- 3. Unforeseen challenges: Severe inflation impacted operational costs (H2 2024)

## **General Recommendations (2024-2025)**

### **1. Enhance Institutional Resilience**

- a) AI-powered early warning system for security/natural disasters
- b) Tiered response plan (72hr emergency → 2wk recovery → 3-6mo rebuilding)

### **2. Program Effectiveness**

"Hybrid projects" combining:

- Short-term relief
- Medium-term rehabilitation
- Long-term development

Digital impact measurement using SMART indicators

### **3. Strategic Partnerships**

Digital coordination platform for:

- International organizations
- Government
- Private sector
- CBOs

20% resources for local partner capacity building

### **4. Financial Management**

Funding diversification:

- International grants (60%)
- Local funding (25%)
- Social investment (15%)

10% emergency reserve fund

## 5. **Governance Enhancement**

Restructured boards including:

- Beneficiary reps (20%)
- Technical experts (30%)
- Donors (20%)
- Executive management (30%)

## 6. **Infrastructure Improvement**

Integrated state hubs with:

- Smart warehouses
- Training units
- Call centers
- Co-working spaces

## 7. **Community Participation**

"Community Voices" program:

- Monthly advisory committees
- Digital complaint system
- Field listening campaigns
- Continuous participation assessments

## 8. **Data Management**

Integrated ERP system covering:

- Project management
- HR
- Finance
- Logistics

9. **Environmental Sustainability**

"Green relief" standards:

- 40% waste reduction
- Renewable energy
- Eco-friendly materials

10. **HR Development**

RDHA Training Academy offering:

- Leadership programs
- Professional certifications
- Field training
- Regional knowledge exchange

**Implementation Framework**

Initiative	Responsible	Timeline	KPIs
Early Warning System	Crisis Mgmt Director	Q1 2025	Disaster prediction accuracy %
Digital Platform	IT Director	Q2 2025	Registered partners count
Emergency Fund	Finance Director	Q3 2025	Liquidity ratio
Integrated Hubs	Operations Director	Q4 2025	States covered
Training Academy	HR Director	Q1 2026	Staff trained

**Final Notes:**

1. Funding priority: Relief-development nexus projects (60% budget)
2. Potential risks: Political changes, inflation, security crises
3. Quality assurance: 100% SPHERE standards compliance by 2026

**Conclusion**

The year 2024 marked exceptional achievements for RDHA despite complex challenges.

We successfully:

- ❖ Strengthened institutional presence through federal registration

- ❖ Developed flexible response mechanisms
- ❖ Built strategic partnerships enhancing community impact

**For 2025, we commit to:**

- ✚ Advancing sustainable programming
- ✚ Investing in technology for operational efficiency
- ✚ Deepening community engagement

We extend profound gratitude to all partners, donors, staff, and volunteers who contributed to our humanitarian and developmental efforts. We remain steadfast in our mission to build a more resilient Sudan.

**Together... We Make the Difference**

*Raise Organization for Development and Humanitarian Aid*

*December 2024*

